# FINANCIAL REPORT WITH SUPPLEMENTARY INFORMATION

Year Ended March 31, 2008

| 496 (0                                      | Michigan Department of Treasury 496 (02/06)  Auditing Procedures Report  |                |                          |                         |                                      |              |                   |  |                            |  |
|---|--|----------------|--------------------------|-------------------------|--------------------------------------|--------------|-------------------|--|----------------------------|--|
| Issued                                      | unde   | r P.A.         | 2 of 1968, as            | amended an              | <b>ΡΟΓ</b><br>d P.A. 71 of 1919,     | as amended   | <b>i</b> .        |  |                            |  |
|   |  |                | remment Type             |                         |                                      |              | Local Unit Nam    | e  |                            | County   |
|   | Count  | ty             | ☐City                    | <b>⊠</b> Twp            | ∐Village                             | □Other       | Township of       | of Deerfield   |                            | Isabella   |
| Fisc  | al Yea   | r End          |                          |                         | Opinion Date                         |              | •                 | Date Audit Report Submitte                             | ed to State                | •  |
| Ma  | arch   | 31, 2          | 2008                     |                         | July 24, 20                          | 80           |                   | July 29, 2008  |                            |  |
| We a  | ffirm  | that           |                          |                         |                                      |              |                   | •  |                            |  |
| We a  | re ce  | ertifie        | d public ac              | countants               | licensed to pra                      | actice in I  | Michigan.         |  |                            |  |
| We f  | We further affirm the following material, "no" responses have been disclosed in the financial statements, including the notes, or in the Management Letter (report of comments and recommendations). |                |                          |                         |                                      |              |                   |  |                            |  |
|   | YES  | 8              | Check ea                 | ich applic              | able box belo                        | w. (See i    | nstructions for   | further detail.)                                       |                            |  |
| 1.  | X  |                |                          |                         | nent units/funds<br>es to the financ |              |                   |  | ancial state               | ements and/or disclosed in the                                   |
| 2.  | X  |                |                          |                         |                                      |              |                   | nit's unreserved fund bala<br>oudget for expenditures. | ances/unre                 | stricted net assets  |
| 3.  | X  |                | The local                | unit is in c            | compliance with                      | h the Unif   | orm Chart of A    | ccounts issued by the De                               | epartment o                | of Treasury.   |
| 4.  | X  |                | The local                | unit has a              | dopted a budg                        | et for all r | required funds.   |  |                            |  |
| 5.  | X  |                | A public h               | nearing on              | the budget wa                        | s held in    | accordance wi     | th State statute.                                      |                            |  |
| 6.  | X  |                |                          |                         | ot violated the ssued by the Lo      |              |                   |  | e Emergen                  | cy Municipal Loan Act, or  |
| 7.  | ×  |                | The local                | unit has n              | ot been deling                       | uent in di   | stributing tax re | evenues that were collecte                             | ed for anot                | her taxing unit.   |
| 8.  | ×  |                | The local                | unit only h             | nolds deposits/                      | investme     | nts that comply   | with statutory requireme                               | nts.                       |  |
| 9.  | ×  |                |                          |                         |                                      |              |                   | that came to our attentioned (see Appendix H of Bu     |                            | d in the <i>Bulletin for</i>                                     |
| 10.   | X  |                | that have                | not been                | previously com                       | nmunicate    | ed to the Local   |  |                            | uring the course of our audit If there is such activity that has |
| 11.   | ×  |                | The local                | unit is free            | e of repeated c                      | comments     | from previous     | years.   |                            |  |
| 12.   | X  |                | The audit                | opinion is              | UNQUALIFIE                           | D.           |                   |  |                            |  |
| 13.   | X  |                |                          |                         | omplied with G<br>g principles (G    |              | or GASB 34 as     | modified by MCGAA Sta                                  | tement #7                  | and other generally  |
| 14.   | ×  |                | The board                | d or counc              | il approves all                      | invoices     | prior to payme    | nt as required by charter                              | or statute.                |  |
| 15.   | ×  |                | To our kn                | owledge, I              | bank reconcilia                      | ations that  | t were reviewe    | d were performed timely.                               |                            |  |
| incl<br>des                                 | uded<br>cripti   | in th<br>on(s) | nis or any<br>of the aut | other aud<br>hority and | lit report, nor of<br>or commission  | do they on.  | obtain a stand    | -alone audit, please end                               | ndaries of t<br>lose the n | the audited entity and is not ame(s), address(es), and a         |
|   |  |                |                          | _                       | statement is o                       | <u> </u>     |                   | <u>`</u>   |                            |  |
| We  | have   | e end          | losed the                | following               | J:                                   | Enclose      | d Not Require     | d (enter a brief justification)                        |                            |  |
| Fina  | ancia  | l Sta          | tements                  | _                       |                                      |              |                   |  |                            |  |
| The   | elette   | er of          | Comments                 | and Reco                | ommendations                         | $\boxtimes$  |                   |  |                            |  |
| Other (Describe)                            |  |                |                          |                         |                                      |              |                   |  |                            |  |
| Cert  | Certified Public Accountant (Firm Name)  Telephone Number  |                |                          |                         |                                      |              |                   |  |                            |  |
| Campbell, Kusterer & Co., P.C. 989-894-1040 |  |                |                          |                         |                                      |              |                   |  |                            |  |
|   | et Add<br>2 N.   |                | oln, Suite               | 100, P.C                | D. Box 686                           |              |                   | City<br>Bay City                                       | State<br>Mi                | Zip<br>48707   |
|   | orizing  | CPA            | Signature                |                         |                                      | P            | rinted Name       | _ <del>'</del>   | License N                  |  |
|   | Mark J. Campbell 1101007803  |                |                          |                         |                                      |              | 07803             |  |                            |  |

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### CAMPBELL, KUSTERER & CO., P.C.

CERTIFIED PUBLIC ACCOUNTANTS

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### INDEPENDENT AUDITOR'S REPORT

July 24, 2008

To the Township Board Township of Deerfield Isabella County, Michigan

We have audited the accompanying financial statements of the governmental activities and each major fund of Township of Deerfield, Isabella County, Michigan as of and for the year ended March 31, 2008, which collectively comprise the Township's basic financial statements as listed in the table of contents. These financial statements are the responsibility of Township of Deerfield's management. Our responsibility is to express opinions on these financial statements based on our audit.

We conducted our audit in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audit provides a reasonable basis for our opinion.

In our opinion, the financial statements referred to above present fairly, in all material respects, the respective financial position of the governmental activities and each major fund of the Township of Deerfield, Isabella County, Michigan as of March 31, 2008, and the respective changes in financial position thereof, for the year then ended in conformity with accounting principles generally accepted in the United States of America.

The Management's Discussion and Analysis and budgetary comparison information listed in the table of contents are not a required part of the basic financial statements but are supplementary information required by accounting principles generally accepted in the United States of America. We have applied certain limited procedures, which consisted principally of inquiries of management, regarding the methods of measurement and presentation of the required supplementary information. However, we did not audit the information and express no opinion on it.

Our audit was conducted for the purpose of forming an opinion on the Township's basic financial statements. The other supporting information described in the accompanying table of contents is presented for the purpose of additional analysis and is not a required part of the basic financial statements. Such information has been subjected to the auditing procedures applied by us in the audit of the basic financial statements and, in our opinion, it is fairly stated in all material respects in relation to the basic financial statements taken as a whole.

Campbell, Kustery & Co., P.C.

Certified Public Accountants

### MANAGEMENT'S DISCUSSION AND ANALYSIS

For the year ended March 31, 2008

The Management's Discussion and Analysis report of the Township of Deerfield covers the Township's financial performance during the year ended March 31, 2008.

### FINANCIAL HIGHLIGHTS

Our financial status remained stable over the last year. Overall total capital assets remained approximately the same.

Overall revenues were \$1,293,924.10 from governmental activities with a \$446,510.93 increase in net assets.

### OVERVIEW OF FINANCIAL STATEMENTS

This annual report consists of three parts, management's discussion and analysis, the basic financial statements and required supplementary information. The basic financial statements include two different kinds of statements that present different views of the Township and the notes to the financial statements.

The first two statements are entity-wide financial statements and provide both long and short-term information about our overall financial status. These statements present governmental activities.

The remaining statements are fund financial statements, which focus on individual parts of the Township in more detail.

The notes to the financial statements explain some of the information in the statements and provide more detailed data.

Required supplementary information further explains and supports the financial statement information with budgetary comparisons.

#### **ENTITY-WIDE FINANCIAL STATEMENTS**

The entity-wide statements report information about the Township as a whole using accounting methods used by private companies. The statement of net assets includes all of the Township's assets and liabilities. The statement of activities records all of the current year revenues and expenses regardless of when received or paid.

The two entity-wide statements report net assets and how they have changed. Net assets are the difference between the entity's assets and liabilities and this is one method to measure the entity's financial health or position.

Over time increases/decreases in the entity's net assets are an indicator of whether financial position is improving or deteriorating.

To assess overall health of the entity you may also have to consider additional factors such as tax base changes, facility conditions and personnel changes.

# CONDENSED FINANCIAL INFORMATION For the year ended March 31, 2008

| -   | Total Governmental Activities 2007 | Total Governmental Activities 2008 |
|---|------------------------------------|------------------------------------|
| Current Assets Capital Assets                         | 734 355<br>481 201                 | 1 181 445<br>437 358               |
| Total Assets  | 1 215 556                          | 1 618 803                          |
| Current Liabilities Non-current Liabilities           | 12 802<br>344 066                  | 1 775<br>311 830                   |
| Total Liabilities                                     | 356 868                            | 313 605                            |
| Net Assets:<br>Invested in Capital<br>Assets          | 137 135                            | 125 528                            |
| Unrestricted  | 721 553                            | 1 179 671                          |
| Total Net Assets                                      | <u>858 688</u>                     | <u>1 305 199</u>                   |
|   | Total Governmental Activities      | Total Governmental Activities      |
|   | 2007                               | 2008                               |
| Program Revenues:<br>Fees and Charges<br>for Services | 29 211                             | 31 663                             |
| General Revenues:<br>Property Taxes                   | 279 040                            | 302 962                            |
| State Revenue Sharing                                 | 215 605                            | 217 326                            |
| Interest<br>Miscellaneous                             | 21 348<br>99 067                   | 27 234<br>714 739                  |
| Total Revenues  |                                    |                                    |
| Total Revenues  | 644 271                            | 1 293 924                          |
| Program Expenses:                                     | 40.500                             |                                    |
| Legislative<br>General Government                     | 12 529<br>169 362                  | 11 363                             |
| Public Safety   | 168 524                            | 184 472<br>124 665                 |
| Public Works  | 289 355                            | 512 428                            |
| Interest on Long-Term Deb                             |                                    | 14 485                             |
| Total Expenses  | 655 558                            | 847 413                            |
| Increase (Decrease) in<br>Net Assets                  | (11 287)                           | 446 511                            |
| Net Assets, April 1                                   | 869 975                            | 858 688                            |
| Net Assets, March 31                                  | <u>858 688</u>                     | <u>1 305 199</u>                   |

### MANAGEMENT'S DISCUSSION AND ANALYSIS

For the year ended March 31, 2008

### **FUND FINANCIAL STATEMENTS**

The fund financial statements provide more detailed information about the Township's funds, focusing on significant (major) funds not the Township as a whole. Funds are used to account for specific activities or funding sources. Some funds are required by law or bond covenants. The Township Board also may create them. Funds are established to account for funding and spending of specific financial resources and to show proper expenditures of those resources.

The Township has the following types of funds:

Governmental funds: All of the Township's activities are included in the governmental category. These funds are presented on the modified accrual basis, which is designed to show short-term financial information. You will note that the differences between the Township's entity-wide statements and the fund statements are disclosed in reconciling statements to explain the differences between them. The Township's governmental activities include the General Fund and the Fire Fund.

#### FINANCIAL ANALYSIS OF THE TOWNSHIP AS A WHOLE

Total net assets at March 31, 2008, were \$1,305,198.85.

### FINANCIAL ANALYSIS OF THE TOWNSHIP'S FUNDS

The General Fund pays for most of the Township's governmental services with total expenditures of \$697,924.29.

### CAPITAL ASSET AND LONG-TERM DEBT ACTIVITY

The Township's governmental activities invested \$7,085.00 in capital assets.

The Township's governmental activities paid \$32,236.18 of principal on long-term debt.

### KNOWN FACTORS AFFECTING FUTURE OPERATIONS

The future of state revenue sharing is very clouded and it represents a significant portion of our income.

### CONTACTING THE TOWNSHIP'S MANAGEMENT

This financial report is designed to provide our taxpayers, creditors, investors and customers with a general overview of the Townships finances and to demonstrate the Township's accountability for the revenues it receives. If you have any questions concerning this report please contact the Township at 571 W. Pickard Road, Mount Pleasant, Michigan 48858.

# GOVERNMENT-WIDE STATEMENT OF NET ASSETS March 31, 2008

|  | Governmental<br>Activities |
|--|----------------------------|
| ASSETS: CURRENT ASSETS: Cash in bank                                     | 1 181 445 20               |
| Total Current Assets   | 1 181 445 20               |
| NON-CURRENT ASSETS: Capital Assets Less: Accumulated Depreciation        | 967 456 22<br>(530 098 02) |
| Total Non-current Assets   | 437 358 20                 |
| TOTAL ASSETS   | <u> 1 618 803 40</u>       |
| LIABILITIES AND NET ASSETS:  |                            |
| LIABILITIES: CURRENT LIABILITIES: Accounts payable                       | 1 774 60                   |
| Total Current Liabilities  | 1 774 60                   |
| NON-CURRENT LIABILITIES  | <u>311 829 95</u>          |
| Total Non-current Liabilities  | 311 829 95                 |
| Total Liabilities  | 313 604 55                 |
| NET ASSETS: Invested in Capital Assets, Net of Related Debt Unrestricted | 125 528 25<br>1 179 670 60 |
| Total Net Assets   | 1 305 198 85               |
| TOTAL LIABILITIES AND NET ASSETS   | 1 618 803 40               |

# GOVERNMENT-WIDE STATEMENT OF ACTIVITIES Year ended March 31, 2008

|                               |                   | Program<br>Revenue      | Governmental Activities                         |
|-------------------------------|-------------------|-------------------------|---|
|                               | Expenses          | Charges for<br>Services | Net (Expense) Revenue and Changes in Net Assets |
| FUNCTIONS/PROGRAMS            |                   |                         |   |
| Governmental Activities:      | 44 200 50         |                         | (44 202 EC)                                     |
| Legislative                   | 11 362 56         | - 07.040.00             | (11 362 56)                                     |
| General government            | 184 472 04        | 27 016 90               | (157 455 14)                                    |
| Public safety Public works    | 124 664 94        | 4 646 00                | (124 664 94)<br>(507 782 45)                    |
|                               | 512 428 45        | 4 646 00                | ,   |
| Interest on long-term debt    | <u> 14 485 18</u> |                         | (14 485 18)                                     |
| Total Governmental Activities | <u>847 413 17</u> | 31 662 90               | (815 750 27)                                    |
| General Revenues:             |                   |                         |   |
| Property taxes                |                   |                         | 302 961 99                                      |
| State revenue sharing         |                   |                         | 217 325 66                                      |
| Interest                      |                   |                         | 27 233 50                                       |
| Miscellaneous                 |                   |                         | 714 740 05                                      |
|                               |                   |                         |   |
| Total General Revenues        |                   |                         | 1 262 261 20                                    |
| Change in net assets          |                   |                         | 446 510 93                                      |
| Net assets, beginning of year |                   |                         | 858 687 92                                      |
| Net Assets, End of Year       |                   |                         | 1 305 198 85                                    |

# BALANCE SHEET – GOVERNMENTAL FUNDS March 31, 2008

| <u>Assets</u>   | <u>General</u>               | Fire                      | Total                        |
|---|------------------------------|---------------------------|------------------------------|
| Cash in bank Due from (to) other funds                            | 982 453 78<br>75 319 22      | 193 091 24<br>(69 419 04) | 1 175 545 02<br>5 900 18     |
| Total Assets  | <u>1 057 773 00</u>          | <u>123 672 20</u>         | <u>1 181 445 20</u>          |
| Liabilities and Fund Equity                                       |                              |                           |                              |
| Liabilities:     Accounts payable Total liabilities  Fund equity: | 1 774 60<br>1 774 60         | <u>-</u>                  | 1 774 60<br>1 774 60         |
| Fund balances: Unreserved: Undesignated Total fund equity         | 1 055 998 40<br>1 055 998 40 | 123 672 20<br>123 672 20  | 1 179 670 60<br>1 179 670 60 |
| Total Liabilities and Fund Equity                                 | <u>1 057 773 00</u>          | <u>123 672 20</u>         | <u>1 181 445 20</u>          |

## RECONCILIATION OF BALANCE SHEET OF GOVERNMENTAL FUNDS TO THE STATEMENT OF NET ASSETS

March 31, 2008

#### TOTAL FUND BALANCES - GOVERNMENTAL FUNDS

1 179 670 60

Amounts reported for governmental activities in the statement of net assets are different because –

Capital assets used in governmental activities are not financial resources and therefore are not reported in the governmental funds balance sheet:

Capital assets at cost
Accumulated depreciation

967 456 22

(530 098 02)

Long-term debt liabilities are not due and payable in the current period and therefore are not reported in the governmental funds:

Note payable

(311 829 95)

TOTAL NET ASSETS - GOVERNMENTAL ACTIVITIES

1 305 198 85

# STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES – GOVERNMENTAL FUNDS Year ended March 31, 2008

| Devenues                        | General             | Fire              | Total               |
|---------------------------------|---------------------|-------------------|---------------------|
| Revenues:                       | 00 400 40           | 200 400 00        | 000 004 00          |
| Property taxes                  | 99 463 10           | 203 498 89        | 302 961 99          |
| Licenses and permits            | 4 646 00            | -                 | 4 646 00            |
| State revenue sharing           | 217 325 66          | -                 | 217 325 66          |
| Charges for services – PTAF     | 4 888 00            | -                 | 4 888 00            |
| Charges for services – other    | 1 150 00            | -                 | 1 150 00            |
| Interest                        | 26 985 97           | 247 53            | 27 233 50           |
| Rent                            | 20 978 90           | -                 | 20 978 90           |
| Miscellaneous                   | <u>712 224 35</u>   | <u>2 515 70</u>   | <u>714 740 05</u>   |
| Total revenues                  | <u>1 087 661 98</u> | 206 262 12        | <u>1 293 924 10</u> |
| Expenditures:                   |                     |                   |                     |
| Legislative:                    |                     |                   |                     |
| Township Board                  | 11 362 56           | -                 | 11 362 56           |
| General government:             |                     |                   |                     |
| Supervisor                      | 11 601 03           | -                 | 11 601 03           |
| Elections                       | 4 230 10            | _                 | 4 230 10            |
| Assessor                        | 19 738 00           | -                 | 19 738 00           |
| Clerk                           | 14 342 04           |                   | 14 342 04           |
| Board of Review                 | 924 20              | -                 | 924 20              |
| Treasurer                       | 18 248 84           | -                 | 18 248 84           |
| Building and grounds            | 63 777 33           | _                 | 63 777 33           |
| Cemetery                        | 6 154 14            | _                 | 6 154 14            |
| Unallocated                     | 27 769 36           |                   | 27 769 36           |
| Public safety:                  | 21 103 00           |                   | 21 103 30           |
| Fire protection                 | _                   | 84 075 80         | 84 075 80           |
| Planning and zoning             | 3 748 24            | 04 07 3 00        | 3 748 24            |
| Ambulance                       | 3 600 00            | -                 | 3 600 00            |
| Public works:                   | 3 000 00            | -                 | 3 000 00            |
| Highways and streets            | 504 903 45          |                   | E04 000 4E          |
| Recycling                       | 7 525 00            | -                 | 504 903 45          |
| Capital outlay                  |                     | 7 005 00          | 7 525 00            |
| Debt service                    | -                   | 7 085 00          | 7 085 00            |
| Debt Service                    | <del>-</del>        | <u>46 721 36</u>  | <u>46 721 36</u>    |
| Total expenditures              | <u>697 924 29</u>   | 137 882 16        | <u>835 806 45</u>   |
| Excess (deficiency) of revenues |                     |                   |                     |
| over expenditures               | 389 737 69          | 68 379 96         | 458 117 65          |
| Fund balances, April 1          | 666 260 71          | <u>55 292 24</u>  | <u>721 552 95</u>   |
| Fund Balances, March 31         | <u>1 055 998 40</u> | <u>123 672 20</u> | 1 179 670 60        |

# RECONCILIATION OF THE STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES OF GOVERNMENTAL FUNDS TO THE STATEMENT OF ACTIVITIES Year ended March 31, 2008

### NET CHANGE IN FUND BALANCES - TOTAL GOVERNMENTAL FUNDS

458 117 65

Amounts reported for governmental activities in the Statement of Activities are different because:

Governmental funds report capital outlays as expenditures; in the Statement of Activities, these costs are allocated over their estimated useful lives as depreciation

Depreciation Expense Capital Outlay

(50 927 90)

7 085 00

Repayment of debt principal is an expenditure in the governmental funds, the repayment does not have an effect in the statement of activities but does reduce the debt balance in the statement of net assets.

Principal payments on long-term debt

32 236 18

CHANGE IN NET ASSETS OF GOVERNMENTAL ACTIVITIES

446 510 93

### NOTES TO FINANCIAL STATEMENTS March 31, 2008

### Note 1 - Summary of Significant Accounting Policies

The accounting policies of the Township of Deerfield, Isabella County, Michigan, conform to generally accepted accounting principles as applicable to governmental units.

#### Reporting Entity

The financial statements of the Township contain all the Township funds that are controlled by or dependent on the Township's executive or legislative branches.

The reporting entity is the Township of Deerfield. The Township is governed by an elected Township Board. As required by generally accepted accounting principles, these financial statements present the Township as the primary government.

### Government-Wide and Fund Financial Statements

The government-wide financial statements, (the Statement of Net Assets and the Statement of Changes in Net Assets) report information on all of the non-fiduciary activities of the primary government. For the most part, the effect of interfund activity has been removed from these statements. Governmental activities, normally supported by taxes and intergovernmental revenues, are reported separately from business-type activities, which rely to a significant extent on fees and charges for support. All the Township's government-wide activities are considered governmental activities.

The Statement of Activities demonstrates the degree to which the direct expenses of a given function are offset by program revenues. Direct expenses are those that are clearly identifiable with a specific function. Program revenues include: (1) charges to customers or applicants who purchase, use or directly benefit from goods, services or privileges provided by a given function; and (2) grants and contributions that are restricted to meeting the operational or capital requirements of a particular function. Taxes, intergovernmental payments and other items not properly included among program revenues are reported as general revenue.

Major individual governmental funds are reported as separate columns in the fund financial statements.

#### Measurement Focus, Basis of Accounting and Financial Statement Presentation

The government-wide financial statements are reported using the economic resources measurement focus and the accrual basis of accounting. Revenue is recorded when earned and expenses are recorded when a liability is incurred, regardless of the timing of related cash flows. Property taxes are recognized as revenue in the year for which they are levied. Grants and similar items are recognized as revenue as soon as all eligibility requirements imposed by the provider have been met. When an expense is incurred for purposes for which both restricted and unrestricted net assets are available, restricted resources are applied first.

Governmental fund financial statements are reported using the current financial resources measurement focus and the modified accrual basis of accounting. Revenue is recognized as soon as it is both measurable and available. Revenue is considered to be available if it is collected within the current period or soon enough thereafter to pay liabilities of the current period. For this purpose, the government considers revenues to be available if they are collected within 60 days of the end of the current fiscal period. Expenditures generally are recorded when a liability is incurred, as under accrual accounting. However, expenditures relating to compensated absences, and claims and judgments are recorded only when payment is due.

### NOTES TO FINANCIAL STATEMENTS March 31, 2008

### Note 1 - Summary of Significant Accounting Policies (continued)

#### Governmental Funds

#### General Fund

This fund is used to account for all financial transactions except those required to be accounted for in another fund. The fund includes the general operating expenditures of the local unit. Revenues are derived primarily from property taxes, state and federal distributions, grants, and other intergovernmental revenues.

#### Special Revenue Fund

This fund is used to account for specific governmental revenues requiring separate accounting because of legal or regulatory provisions or administrative action.

### Fiduciary Fund

The Current Tax Collection Fund is used to account for assets held as an agent for others.

### Assets, Liabilities and Net Assets or Equity

Bank deposits and investments – Cash and cash equivalent investments include cash on hand, demand deposits, certificates of deposit and short-term investments with a maturity of three months or less when acquired. Investments are stated at fair value.

#### Receivables

Receivables have been recognized for all significant amounts due to the Township. Allowances for uncollectible accounts have not been provided for in that collection is not considered doubtful and any uncollected amount would be immaterial.

### **Inventories**

Inventories of supplies are considered to be immaterial and are not recorded.

### **Property Taxes**

Property taxes and other revenue that are both measurable and available for use to finance operations are recorded as revenue when earned.

Properties are assessed as of December 31 and the related property taxes become a lien on December 1 of the following year. These taxes are due on February 14 with the final collection date of February 2 before they are added to the county tax rolls. The 2007 tax roll millage rate was 2.9729 mills, and the taxable value was \$101,812,534.00.

### **Encumbrances**

Encumbrances involving the current recognition of purchase orders, contracts and other commitments for future expenditures are not recorded.

### NOTES TO FINANCIAL STATEMENTS March 31, 2008

### Note 1 – Summary of Significant Accounting Policies (continued)

#### Capital Assets

Capital assets are defined by the Township as assets with an initial cost of more than \$5,000.00 and an estimated useful life in excess of one year. Such assets are recorded at historical cost or estimated historical cost. Donated assets are reported at estimated fair market value at the date of donation. Additions, improvements and other capital outlays that significantly extend the useful life of an asset are capitalized. Other costs incurred for repairs and maintenance are expensed as incurred. Depreciation on all assets is provided on the straight-line basis over the following estimated useful lives:

Buildings, additions and improvements Equipment 30 years 20 years

### Compensated Absences (Vacation and Sick Leave)

Employees are not allowed to accumulate vacation and sick pay.

### Post-employment Benefits

The Township provides no post-employment benefits to past employees.

#### **Fund Equity**

In the fund financial statements, governmental funds report reservations of fund balance for amounts that are not available for appropriation or are legally restricted by outside parties for use for a specific purpose. Designations of fund balance represent tentative management plans that are subject to change.

### Note 2 – Budgets and Budgetary Accounting

The following procedures are followed in establishing the budgetary data reflected in these financial statements:

- 1. Prior to the beginning of the fiscal year, the proposed budget for each budgetary fund is submitted to the Township Board for consideration.
- The proposed budgets include expenditures as well as the methods of financing them.
- Public hearings are held to obtain taxpayer comments.
- The budgets are adopted at the activity level by a majority vote of the Township Board.
- 5. The budgets are adopted on the modified accrual basis of accounting.
- The originally adopted budgets can be amended during the year only by a majority vote of the Township Board.
- The adopted budgets are used as a management control device during the year for all budgetary funds.
- Budget appropriations lapse at the end of each fiscal year.
- The budgeted amounts shown in these financial statements are the originally adopted budgets with all amendments that were approved by the Township Board during the fiscal year.

### NOTES TO FINANCIAL STATEMENTS March 31, 2008

#### Note 3 - Deposits and Investments

Michigan Compiled Laws, Section 129.91, authorizes the Township to deposit and invest in the accounts of federally insured banks, credit unions, and savings and loan associations; bonds, securities and other direct obligations of the United States, or any agency or instrumentality of the United States; United States government or federal agency obligation repurchase agreements; banker's acceptance of United States banks; commercial paper rated within the two highest classifications, which mature not more than 270 days after the date purchase; obligations of the State of Michigan or its political subdivisions which are rated as investment grade; and mutual funds composed of investment vehicles which are legal for direct investment by local units of government in Michigan. Financial institutions eligible for deposit of public funds must maintain an office in Michigan.

The Township Board has designated five banks for the deposit of Township funds. The investment policy adopted by the board in accordance with Public Act 196 of 1997 has authorized investment in all investments authorized by state law as listed above.

The Township's deposits and investments are in accordance with statutory authority.

The Governmental Accounting Standards Board Statement No. 3, risk disclosures for the cash deposits are as follows:

 Carrying Amounts

 Total Deposits
 1 181 445 20

Amounts in the bank balances are without considering deposits in transit or uncleared checks.

The Township of Deerfield did not have any investments as of March 31, 2008.

### Disclosures Relating to Interest Rate Risk

Interest rate risk is the risk that changes in market interest rates will adversely affect the fair value of an investment. Generally, the longer the maturity of an investment, the greater the sensitivity of its fair value to changes in market interest rates. One of the ways that the Township manages its exposure to interest rate risk is by participating in financial institution pooled funds and in mutual funds which hold diverse investments that are authorized by law for direct investments.

#### Concentration of Credit Risk

Generally, credit risk the risk that an issuer of an investment will not fulfill its obligation to the holder of the investment. This is measured by the assignment of a rating by a nationally recognized statistical rating organization.

The investment policy of the Township contains no limitations on the amount that can be invested in any one issuer beyond that stipulated by Michigan law.

### NOTES TO FINANCIAL STATEMENTS March 31, 2008

### Note 3 – Deposits and Investments (continued)

#### Custodial Credit Risk

Custodial credit risk for deposits is the risk that, in the event of the failure of a depository financial institution, a government will not be able to recover its deposits or will not be able to recover collateral securities that are in the possession of an outside party. Michigan law and the Township's investment policy do not contain legal or policy requirements that would limit the exposure to custodial credit risk for deposits.

The custodial credit risk for investments is the risk that, in the event of the failure of the counterparty (e.g., broker-dealer) to a transaction, a government will not be able to recover the value of its investment or collateral securities that are in the possession of another party. Michigan law and the Township's investment policy do not contain legal or policy requirements that would limit the exposure to custodial credit risk for investments. With respect to investment, custodial credit risk generally applies only to direct investments in marketable securities. Custodial credit risk does not apply to a local government's indirect investment in securities though the use of mutual funds or government investment pools.

### Note 4 - Capital Assets

Capital asset activity of the Township's Governmental activities for the current year was as follows:

| Governmental Activities: | Balance<br>4/1/07        | Additions   | <u>Deletions</u> | Balance<br>3/31/08       |
|--------------------------|--------------------------|-------------|------------------|--------------------------|
| Buildings Equipment      | 300 000 00<br>660 371 22 | 7 085 00    | <u> </u>         | 300 000 00<br>667 456 22 |
| Total                    | 960 371 22               | 7 085 00    | -                | 967 456 22               |
| Accumulated Depreciation | (479 170 12)             | (50 927 90) |                  | (530 098 02)             |
| Net Capital Assets       | 481 201 10               | (43 842 90) | -                | <u>437 358 20</u>        |

#### Note 5 - Pension Plan

The Township has a defined contribution pension plan covering all full-time employees. The Township contributes an amount of each employee's annual salary to the plan. The net pension expense for the fiscal year ended March 31, 2008, was \$5,001.67.

### Note 6 - Deferred Compensation Plan

The Township does not have a deferred compensation plan.

### Note 7 - Risk Management

The Township is exposed to various risks of loss related to property loss, torts, errors, omissions, and employee injuries (workers' compensation). The Township has purchased commercial insurance for property loss, torts and workers' compensation claims. Settled claims relating to the commercial insurance have not exceeded the amount of insurance coverage in any of the past three fiscal years.

#### Note 8 – Changes in Long-Term Debt

| Note Beer bi                   | Balance<br>4/1/07 | Additions | Balance<br>3/31/08 |                   |
|--------------------------------|-------------------|-----------|--------------------|-------------------|
| Note Payable<br>Fire Equipment | <u>344 066 13</u> | 15        | <u>32 236 18</u>   | <u>311 829 95</u> |

### NOTES TO FINANCIAL STATEMENTS

March 31, 2008

### Note 9 - Note Payable Fire Equipment

On June 22, 2005 the Township obtained \$375,000.00 from Fifth Third Bank to finance fire equipment. As of March 31, 2008, the principal amount outstanding was \$311,829.95. The payment schedule is as follows:

| Due     |           |            |
|---------|-----------|------------|
| Date    | Interest  | Principal  |
| 6-22-08 | 13 128 04 | 33 593 32  |
| 6-22-09 | 11 713 76 | 35 007 60  |
| 6-22-10 | 10 239 94 | 36 481 42  |
| 6-22-11 | 8 704 07  | 38 017 29  |
| 6-22-12 | 7 103 54  | 168 730 32 |
|         |           |            |
| Total   | 50 889 35 | 311 829 95 |

### Note 10 - Building Permits

The Township of Deerfield does not issue building permits. Building permits are issued by the Joint Construction Code Authority.

### Note 11 - Interfund Receivables and Payables

The amounts of interfund receivables and payables are as follows:

| <u>Fund</u>        | Interfund<br><u>Receivable</u> | <u>Fund</u>                    | Interfund<br>Payable  |
|--------------------|--------------------------------|--------------------------------|-----------------------|
| General<br>General | 69 419 04<br>5 900 18          | Fire<br>Current Tax Collection | 69 419 04<br>5 900 18 |
| Total              | <u>75 319 22</u>               | Total                          | <u>75 319 22</u>      |

### BUDGETARY COMPARISON SCHEDULE – GENERAL FUND Year ended March 31, 2008

|                                 | Original<br>Budget | Final<br>Budget     | Actual       | Variance with<br>Final Budget<br>Over<br>(Under) |
|---------------------------------|--------------------|---------------------|--------------|--|
| Revenues:                       |                    |                     |              |  |
| Property taxes                  | 96 000 00          | 96 000 00           | 99 463 10    | 3 463 10   |
| Licenses and permits            | 1 000 00           | 1 000 00            | 4 646 00     | 3 646 00   |
| State revenue sharing           | 211 000 00         | 211 000 00          | 217 325 66   | 6 325 66   |
| Charges for services – PTAF     | -                  | -                   | 4 888 00     | 4 888 00   |
| Charges for services – other    | 1 000 00           | 1 000 00            | 1 150 00     | 150 00   |
| Interest                        | 5 000 00           | 5 000 00            | 26 985 97    | 21 985 97  |
| Rent                            | 18 000 00          | 18 000 00           | 20 978 90    | 2 978 90   |
| Miscellaneous                   | 62 000 00          | 523 600 00          | 712 224 35   | <u> 188 624 35</u>                               |
| Total revenues                  | 394 000 00         | <u>855 600 00</u>   | 1 087 661 98 | 232 061 98                                       |
| Expenditures:                   |                    |                     |              |  |
| Legislative:                    |                    |                     |              |  |
| Township Board                  | 18 000 00          | 18 000 00           | 11 362 56    | (6 637 44)                                       |
| General government:             |                    |                     |              |  |
| Supervisor                      | 15 000 00          | 15 000 00           | 11 601 03    | (3 398 97)                                       |
| Elections                       | 3 000 00           | 5 000 00            | 4 230 10     | (769 90)   |
| Assessor                        | 25 000 00          | 25 000 00           | 19 738 00    | (5 262 00)                                       |
| Clerk                           | 19 000 00          | 19 000 00           | 14 342 04    | (4 657 96)                                       |
| Board of Review                 | 5 000 00           | 5 000 00            | 924 20       | (4 075 80)                                       |
| Treasurer                       | 24 000 00          | 24 000 00           | 18 248 84    | (5 751 16)                                       |
| Building and grounds            | 70 000 00          | 73 600 00           | 63 777 33    | (9 822 67)                                       |
| Cemetery                        | 15 000 00          | 15 000 00           | 6 154 14     | (8 845 86)                                       |
| Unallocated                     | 26 000 00          | 33 000 00           | 27 769 36    | (5 230 64)                                       |
| Public safety:                  |                    |                     |              | ,  |
| Planning and zoning             | 21 000 00          | 21 000 00           | 3 748 24     | (17 251 76)                                      |
| Ambulance                       | 15 000 00          | 15 000 00           | 3 600 00     | (11 400 00)                                      |
| Public works:                   |                    |                     |              | ,  |
| Highways and streets            | 375 000 00         | 824 000 00          | 504 903 45   | (319 096 55)                                     |
| Recycling                       | 20 000 00          | 20 000 00           | 7 525 00     | (12 475 00)                                      |
| Other:                          |                    |                     |              | ( ,  |
| Contingency                     | 5 000 00           | 5 000 00            | <b>.</b>     | (5 000 00)                                       |
| Capital outlay                  | 37 400 00          | 37 400 00           |              | (37 400 00)                                      |
| Total expenditures              | 693 400 00         | <u>1 155 000 00</u> | 697 924 29   | (457 075 71)                                     |
| Excess (deficiency) of revenues |                    |                     |              |  |
| over expenditures               | (299 400 00)       | (299 400 00)        | 389 737 69   | 689 137 69                                       |
| Fund balance, April 1           | 310 600 00         | <u>310 600 00</u>   | 666 260 71   | 355 660 71                                       |
| Fund Balance, March 31          | 11 200 00          | 11 200 00           | 1 055 998 40 | 1 044 798 40                                     |

### BUDGETARY COMPARISON SCHEDULE - FIRE FUND Year ended March 31, 2008

|                                 |                  |                  |                  | Variance with<br>Final Budget |
|---------------------------------|------------------|------------------|------------------|-------------------------------|
|                                 | Original         | Final            |                  | Over                          |
|                                 | Budget           | Budget           | Actual           | (Under)                       |
| Revenues:                       |                  | <del>-</del>     |                  |                               |
| Property taxes                  | 91 000 00        | 91 000 00        | 203 498 89       | 112 498 89                    |
| Charges for service             | 1 500 00         | 1 500 00         | -                | (1 500 00)                    |
| Interest                        | 60 00            | 60 00            | 247 53           | 187 53                        |
| Miscellaneous                   | <u> 1 080 00</u> | <u> </u>         | 2 515 70         | <u> </u>                      |
| Total revenues                  | 93 640 00        | 93 640 00        | 206 262 12       | 112 622 12                    |
| Expenditures:                   |                  |                  |                  |                               |
| Public safety:                  |                  |                  |                  |                               |
| Fire protection                 | 97 987 35        | 97 987 35        | 84 075 80        | (13 911 55)                   |
| Capital outlay                  | 25 800 00        | 25 800 00        | 7 085 00         | (18 715 00)                   |
| Debt service                    | 47 000 00        | 47 000 00        | 46 721 36        | (278 64)                      |
| Total expenditures              | 170 787 35       | 170 787 35       | 137 882 16       | (32 905 19)                   |
| Excess (deficiency) of revenues |                  |                  |                  |                               |
| over expenditures               | (77 147 35)      | (77 147 35)      | 68 379 96        | 145 527 31                    |
| Fund balance, April 1           | <u>77 147 35</u> | <u>77 147 35</u> | <u>55 292 24</u> | (21 855 11)                   |
| Fund Balance, March 31          | <u> </u>         | <u> </u>         | 123 672 20       | <u>123 672 20</u>             |

### GENERAL FUND EXPENDITURES BY DETAILED ACCOUNT Year ended March 31, 2008

| Township Board:                   |                    |
|-----------------------------------|--------------------|
| Salaries                          | 7 342 33           |
| Dues and education                | 1 940 71           |
| Miscellaneous                     | <u>2 079 52</u>    |
|                                   | <u>11 362 56</u>   |
| Supervisor:                       |                    |
| Salary                            | 11 050 04          |
| Education                         | 550 99             |
|                                   | 11 601 03          |
| Elections:                        | 0.207.00           |
| Wages                             | 2 327 00           |
| Supplies<br>Miscellaneous         | 1 052 61<br>850 49 |
| Miscellatieous                    | 4 230 10           |
| Assessor:                         | <u> </u>           |
| Contracted services               | 19 068 00          |
| Miscellaneous                     | 670 <u>00</u>      |
|                                   | 19 738 00          |
| Clerk:                            |                    |
| Salary                            | 13 014 99          |
| Education                         | 912 07             |
| Miscellaneous                     | 414 98             |
|                                   | <u> </u>           |
| Board of Review:                  |                    |
| Wages                             | 400 00             |
| Miscellaneous                     | <u>524 20</u>      |
| Treasurer:                        | 924 20             |
| Salary                            | 14 506 96          |
| Operating supplies                | 2 952 05           |
| Miscellaneous                     | 789 83             |
| Missolianicous                    | 18 248 84          |
| Building and grounds:             | 10 240 04          |
| Wages                             | 19 500 00          |
| Operating supplies                | 7 143 79           |
| Contracted services               | 13 851 64          |
| Insurance                         | 15 592 00          |
| Utilities                         | 6 718 93           |
| Repairs and maintenance           | 503 00             |
| Miscellaneous                     | <u>467 97</u>      |
| Compte                            | 63 777 33          |
| Cemetery:                         | 0.000.44           |
| Contracted services Miscellaneous | 6 089 14           |
| Miscendificons                    | 65 00              |
| Unallocated:                      | 6 154 14           |
| Accounting                        | 12 936 39          |
| Audit                             | 4 406 00           |
| Attorney                          | 121 00             |
| Insurance                         | 2 515 00           |
| Pension                           | 5 001 67           |
| Payroll taxes                     | 2 789 30           |
| •                                 | 27 769 36          |
|                                   |                    |

# GENERAL FUND EXPENDITURES BY DETAILED ACCOUNT Year ended March 31, 2008

| Planning and zoning: Wages Contracted services Miscellaneous            | 1 225 00<br>2 000 00<br>523 24   |
|---|----------------------------------|
| Ambulance: Contracted services  | <u>3 748 24</u><br>3 600 00      |
| Highways and streets: Contracted services Street lighting Miscellaneous | 503 020 71<br>1 632 74<br>250 00 |
| Recycling: Contracted service   | 504 903 45<br>7 525 00           |
| Total Expenditures  | <u>697 924 29</u>                |

# CURRENT TAX COLLECTION FUND STATEMENT OF CHANGES IN ASSETS AND LIABILITIES Year ended March 31, 2008

| <u>Assets</u>                       | Balance<br>4/1/07 | Additions                  | Deductions                 | Balance<br>3/31/08 |
|-------------------------------------|-------------------|----------------------------|----------------------------|--------------------|
| Cash in Bank                        | 7 979 98          | 3 211 998 91               | 3 214 078 71               | <u>5 900 18</u>    |
| <u>Liabilities</u>                  |                   |                            |                            |                    |
| Due to other funds<br>Due to others | 7 979 98<br>      | 301 807 73<br>2 910 191 18 | 303 887 53<br>2 910 191 18 | 5 900 18           |
| Total Liabilities                   | <u>7 979 98</u>   | 3 211 998 91               | 3 214 078 71               | <u>5 900 18</u>    |

### CAMPBELL, KUSTERER & CO., P.C.

CERTIFIED PUBLIC ACCOUNTANTS

MARK J. CAMPBELL, CPA KENNETH P. KUSTERER, CPA 512 N. LINCOLN AVE. - SUITE 100 P.O. BOX 686 BAY CITY, MICHIGAN 48707 TEL (989) 894-1040 FAX (989) 894-5494

### AUDIT COMMUNICATION AND REPORT OF COMMENTS AND RECOMMENDATIONS

July 24, 2008

To the Township Board Township of Deerfield Isabella County, Michigan

We have audited the financial statements of the Township of Deerfield for the year ended March 31, 2008. As required by auditing standards generally accepted in the United States, the independent auditor is required to make several communications to the governing body having oversight responsibility for the audit. The purpose of this communication is to provide you with additional information regarding the scope and results of our audit that may assist you with your oversight responsibilities of the financial reporting process for which management is responsible.

### AUDITOR'S RESPONSIBILITY UNDER AUDITING STANDARDS GENERALLY ACCEPTED IN THE UNITED STATES

We conducted our audit of the financial statements of the Township of Deerfield in accordance with auditing standards generally accepted in the United States. The following paragraph explains our responsibilities under those standards.

Management has the responsibility for adopting sound accounting policies, for maintaining an adequate and effective system of accounts, for the safeguarding of assets, and for devising an internal control structure that will, among other things, help assure the proper recording of transactions. The transactions that should be reflected in the accounts and in the financial statements are matters within the direct knowledge and control of management. Our knowledge of such transactions is limited to that acquired through our audit. Accordingly, the fairness of representations made through the financial statements is an implicit and integral part of management's accounts and records. However, our responsibility for the financial statements is confined to the expression of an opinion on them. The financial statements remain the responsibility of management.

The concept of materiality is inherent in the work of an independent auditor. An auditor places greater emphasis on those items that have, on a relative basis, more importance to the financial statements and greater possibilities of material error than those items of lesser importance or those in which the possibility of material error is remote.

For this purpose, materiality has been defined as "the magnitude of an omission or misstatement of accounting information that, in light of surrounding circumstances, makes it probable that the judgment of a reasonable person relying on the information would have been changed or influenced by the omission or misstatement."

An independent auditor's objective in an audit is to obtain sufficient competent evidential matter to provide a reasonable basis for forming an opinion on the financial statements. In doing so, the auditor must work within economic limits; the opinion, to be economically useful, must be formed within a reasonable length of time and at reasonable cost. That is why an auditor's work is based on selected tests rather than an attempt to verify all transactions. Since evidence is examined on a test basis only, an audit provides only reasonable assurance, rather than absolute assurance, that financial statements are free of material misstatement. Thus, there is a risk that audited financial statements may contain undiscovered material errors or fraud. The existence of that risk is implicit in the phrase in the audit report, "in our opinion."

To the Township Board Township of Deerfield Isabella County, Michigan

In the audit process, we gain an understanding of the internal control structure of an entity for the purpose of assisting in determining the nature, timing, and extent of audit testing. Our understanding is obtained by inquiry of management, testing transactions, and observation and review of documents and records. The amount of work done is not sufficient to provide a basis for an opinion on the adequacy of the internal control structure.

### SIGNIFICANT ACCOUNTING POLICIES

The significant accounting policies are described in Note 1 to the financial statements.

### **OTHER COMMUNICATIONS**

Auditing standards call for us to inform you of other significant issues such as, but not limited to, 1) Accounting estimates that are particularly sensitive because of their significance to the financial statements or because of the possibility that future events affecting them may differ markedly from management's current judgments; 2) Significant audit adjustments that may not have been detected except through the auditing procedures we performed; 3) Disagreements with management regarding the scope of the audit or application of accounting principles; 4) Consultation with other accountants; 5) Major issues discussed with management prior to retention; and 6) Difficulties encountered in performing the audit.

We have no significant issues, regarding these matters, to report to you at this time. Audit adjustments were minimal, and are available to review.

### **COMMENTS AND RECOMMENDATION REGARDING INTERNAL CONTROLS/ COMPLIANCE/ EFFICIENCY**

Our procedures disclosed the following conditions that we would like to bring to your attention:

### **SEGREGATION OF DUTIES**

The Township's system of internal control is affected by the size of the staff that it can employ.

The ultimate accounting system would include enough employees to completely segregate all aspects of each transaction. Different departments or individuals would handle: transaction authorization, transaction execution, asset handling, recording of transactions, review of transactions and subsequent control of assets.

The Township cannot enact a complete segregation of all aspects of each transaction due to the nature of local units of government. The "cost to benefit" relationship also would not justify a complete segregation of all duties.

We recommend that the Township Board Members understand these circumstances when performing their oversight responsibilities.

These conditions were considered in determining the nature, timing and extent of the audit tests to be applied in our audit of the Township's financial statements and this communication of these matters does not affect our report on the Township's financial statements, dated March 31, 2008.

### **SUMMARY**

We welcome any questions you may have regarding the foregoing comments and we would be happy to discuss any of these or other questions that you might have at your convenience.

Sincerely,

Campbell, Kustury & Co., P.C.
CAMPBELL, KUSTERER & CO., P.C.
Certified Public Accountants